Ngern Tid Lor Public Company Limited (TIDLOR)

Opportunity Day Q'1 2022 May 20, 2022



Legal Disclaimer

By viewing all or part of this presentation and all information herein, you acknowledge and agree to be bound by the limitations and restrictions described herein. This presentation and all information contained herein should be regarded as indicative, preliminary and for illustrative purposes only. The information in this presentation might be incomplete or summarized. It does not purpose to be comprehensive or to contain all the information that a prospective investor may desire or require to decide to purchase or invest in any securities of Ngern Tid Lor Public Company Limited (the "Company"). Such information has not been independently verified and will not be updated. It reflects, and should be considered in the context of the circumstances of, prevailing conditions as at the date as of which such information is given; and it is not intended to give any assurance as to future results. The information in this presentation may in the future be subject to audit, limited review or any other control by an auditor or independent party. Therefore, the information included in the presentation may be modified or amended in the future.

You should not rely upon this presentation or information herein or use this presentation or information herein to form the basis for any decision, contract, commitment or action whatsoever. No representations, warranties, or undertakings, express or implied, is made as to, and no reliance for any purpose whatsoever should be placed on, the fairness, reliability, accuracy, completeness or correctness of, the information or opinions presented or contained herein. None of the Company or any of its respective members, directors, officers, employees, agents, affiliates, advisers or representatives shall have any liability whatsoever (in negligence or otherwise) for any direct, incidental, special or consequential damages or loss howsoever arising from the use of, or reliance on, this presentation, any information or opinions presented in this presentation or its contents, or otherwise arising in connection with this presentation and information herein. In addition, the Company does not monitor or control the content to third party opinions or statements and does not endorse or accept any responsibility for the content or the use of any such opinion or statements.

This presentation and information herein contains forward-looking statements that may be identified by their use of words like "could", "may", "plans," "expects," "will," "anticipates," "believes," "intends," "depends," "projects," "estimates", "targets" or other words of similar meaning and that involve or relate to assumptions, risks and uncertainties. All statements that address expectations or projections about the future, including, but not limited to, statements about the objectives, strategies, plans, positions, intentions, beliefs or expectations or that have been constructed as statements as to future performance or events are forward-looking statements. Forward-looking statements are based on certain assumptions and expectations of future events and are mere value judgments of the Company and do not imply undertakings of future performance. Furthermore, these forward-looking statements are based on numerous assumptions (which are not stated in the presentation) and also subject to risks, uncertainties and other factors, which were unknown or not taken into account by the time this presentation was produced and released. Most of which are out of the Company's control. The Company and any of its respective members, directors, officers, employees, agents, affiliates, advisers or representatives cannot give assurance that these assumptions and expectations are accurate or will be realized. Actual future performance, achievements, outcomes and results may be different materially from those expressed or implied by forward-looking statements as a result of a number of risks, uncertainties and assumptions. In addition, past performance information given in this presentation is given for illustrative purposes only and should not be relied upon as (and is not) an indication of future performance. Accordingly, you should not place undue reliance on these forward-looking statements. The Company and each of its directors, officers, employees, agents, affiliates, advisers or representatives undertakes no obligation

Certain financial and statistical information contained in this document is subject to rounding adjustments. Accordingly, any discrepancies between the totals and the sums of the amounts listed may be due to rounding. The information and opinions in this presentation are not based upon a consideration of your particular investment objectives, financial situation or needs. You may wish to seek independent and professional advice and conduct your own independent research and analysis of the information contained in the presentation and of the business, operations, financial condition, prospects, status and affairs of the Company.

This presentation and the information herein do not constitute or form part of, and should not be construed as, any offer, inducement, invitation, solicitation or commitment to purchase, subscribe to, provide or sell any securities, services or products in any jurisdiction. By delivering this presentation, the Company is not providing any recommendations or advices for financial, securities, investment or other advice or to take any decision.

No securities of the Company may be offered or sold in any jurisdiction in which such offers or sales may be unlawful. No securities of the Company may be offered or sold in the United States absent registration or an exemption from registration, or in a transaction not subject to, the registration requirements under the Securities Act of 1933, as amended (the "Securities Act"). The Company has not registered and does not intend to register any portion of any offering of securities under the Securities law of any state in the United States or to conduct a public offering of securities in the United States.



Key Presenter



Piyasak Ukritnukun

Managing Director



Veerapat Viriyakovitya

Head of Finance &
Accounting Department



Bernard Tso
Head of Marketing & Business
Development and IT



Athitaya Phoonwathu
Head of Human Resources and
Insurance Brokerage



Key Agenda

- 1 Q'1 2022 Key Highlights and Financial Performances
- 2 2022 Outlook
- (3) Q&A



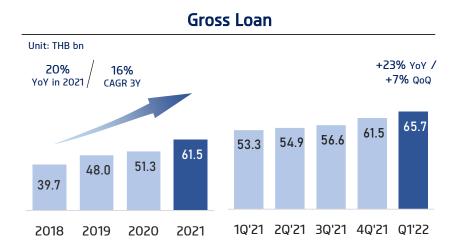
Section 1:

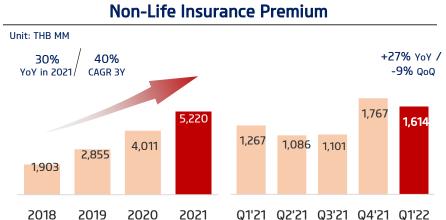
Q1'2022 Key Highlights and Financial Performances



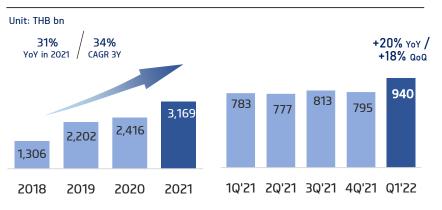
Continuing Favorable Top-line and Bottom-line Performance Growth As Well As Gaining Cost Efficiency

Robust Top-Line and Bottom-Line Performance Growth with Healthy Profitable Return and Controllable Asset Quality

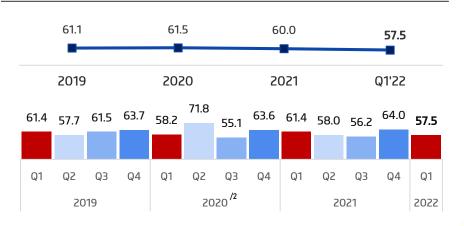




Net Income



Cost to Income Ratio

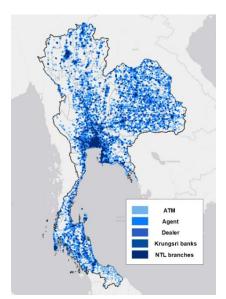


Note:

- 1. Source: Company Information as of Mar'22
- 2. Cost to income ratio in 2020 included impacts of interest income and vat waived for forbearance customers



60K Touchpoints Nationwide Providing Great Customer Experiences and Maintaining Superior Productivities



1,388 NTL branches nationwide with over 60,000 non-branch touchpoints nationwide.

Based on our GIS scoring capability, we accelerated new branch coverage expansion in the potential areas and new location models to enhance customer accessibility.



>90 branches in the Gas station and Shopping 7-day services and flexible







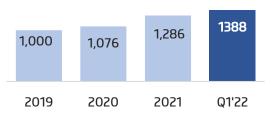


Outstanding Loan per Branch (THB MM)

Net Incomes per Avg Branch (THB MM)

+102 branches in Q1'22

Branch







1. Source: Company Information as of Mar'22



Successful Launch on Loan Products and Campaign Offerings TIDLOR card As Our Flagship Strengthening Competitiveness

TIDLOR Card – 24/7 self-service loan via ATM nationwide, continuous growth drove to lowering acquisition cost in the long run





- Main products with 47%
 Card active accounts in portfolios
- Low acquisition cost with 7%
 New loan withdrawal amount via ATM
- Anytime with >275K+
 Withdrawal transactions on non-branch
 working hour
- Anywhere with 28%

 Withdrawal amount derived by more than 10 KM distance from loan originated branch



1 March, full launch TIDLOR card for Sedan/Pick-up with 0.79% campaign offering

Over 5 Bn. outstanding loan, high campaign response even 1 month promoting

+35%+

Truck new loan growth vs no campaign period

Truck Special Interest Rate Campaign



Offer to high ticket size loan, initiated from revisiting product profitability and finding out opportunity to grow in potential segments



1. Source: Company Information as of Mar'22



Insurance Turn Around Premium Growth with Leader Position on Superb Products and Broaden Service Platforms



2nd rank retail-focused insurance broker

with 40% 3-year CAGR beyond market growth at below 5% on average

>90% non-captive customers

motor insurances

>50% Class 1 motor insurance

after launched 0% installment loan up to 10 months in Oct'21



Non-Life Insurance Premium



Strong brand recognition as a non-life insurance brokerage on extensive selling and service platforms



1,388 branches, covered >70% premium of new insurances



In-house Telesales team, served both renewal and new insurances



Almost 800 active agents, +120% YoY premium growth in Q1'22



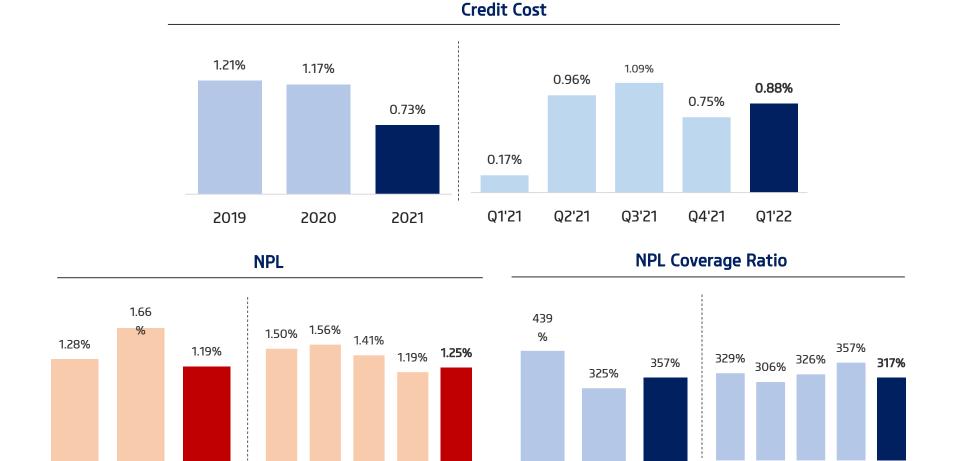
200K avg. monthly site traffic on TIDLOR website, +24% YoY lead growth

Note:

1. Source: Company Information as of Mar'22



Healthy Asset Quality and Credit Cost on High Reserve Cushion to Support Loan Growth and Uncertainty Situation



Note:

2019

1. Source: Company Information as of Mar'22

2020

2021

Q1'21

Q2'21

Q3'21

Q4'21



Q1'22

2019

2020

2021

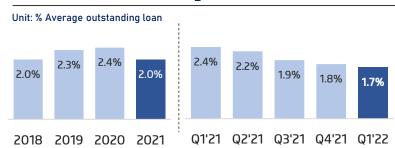
Q1'21

Q2'21 Q3'21 Q4'21 Q1'22

Solid Funding Structure and Credit Rating Resulting to Less Pressures on Uptrend Cost of Fund and Debt Capital Market Volatility

Improving funding cost over time, gaining competitive advantage against peers

Funding Cost



D/E ratio of 2.1X, Ample room for growth Debt to Equity

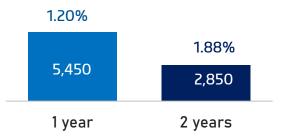


"A" TRIS Rating, superior credit rating in the industry



8.3 Bn. the latest debenture issuance in April on favorable coupon rate, confirmed the confident of investors to us among market volatility







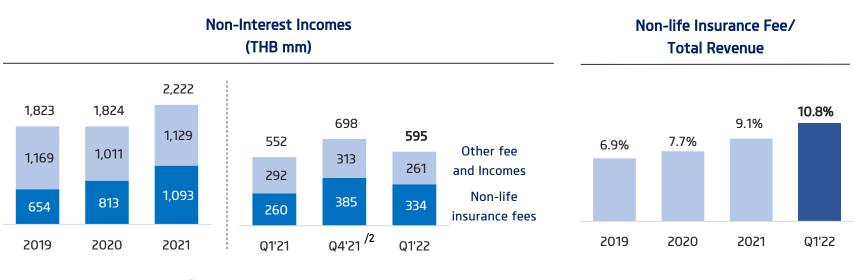
Sufficient available credit line from both domestic and international institutions

Note:

- 1. Source: Company Information as of Mar'22
- 2. Key competitors obtained TRIS rating at BBB+



Further Enhanced Profitability from Non-Interest Income Growth and Robust Balance Sheet



Net Interest Margin³ **Return on Average Asset** 5.4% 15.7% 5.3% 4.9% 15.4% 4.7% 15.2% 15.1% 01'22 2019 2020 2021 2019 2020 2021 01'22

- Robust non-interest income growth, primarily from non-life insurance businesses
- Net interest margin recorded improving resulted from significantly lowering cost of fund
- Upward ROA up to 5.4% from favorable earnings on quality asset growth.

Notes

- 1. Source: Company Information as of Mar'22
- 2. High non-interest incomes included the insurer annual bonus, normally recognized in 4th quarter
- 3. Net Interest Margin is defined as annualized total interest income divided by average balance of gross total loans



Section 2: 2022 Outlook



2022 Outlook: Strategy Remains Focused on Customers, Digital, Data, and Innovation

Headwind

- Inflation, economic recession and high cost of living could delay customer's investment decisions, lowering purchasing power and ability to pay debts.
- Potential steeper interest rate as well as the debt capital market volatility could impact to upward cost of borrowing
- Expecting intensified competition and new rivals

Tailwind

- Title loan market is still growing in a range of 15 to 20%
- Market consolidation in both title loan and auto insurance brokerage business would benefit big players
- Digital adoption in suburban is growing from government stimuli thru digital channel
- Thailand reopening to tourism sector recovery
- Thailand election push to positive private consumptions

Continue Improving Operational Efficiency and Adding More Values to Customers









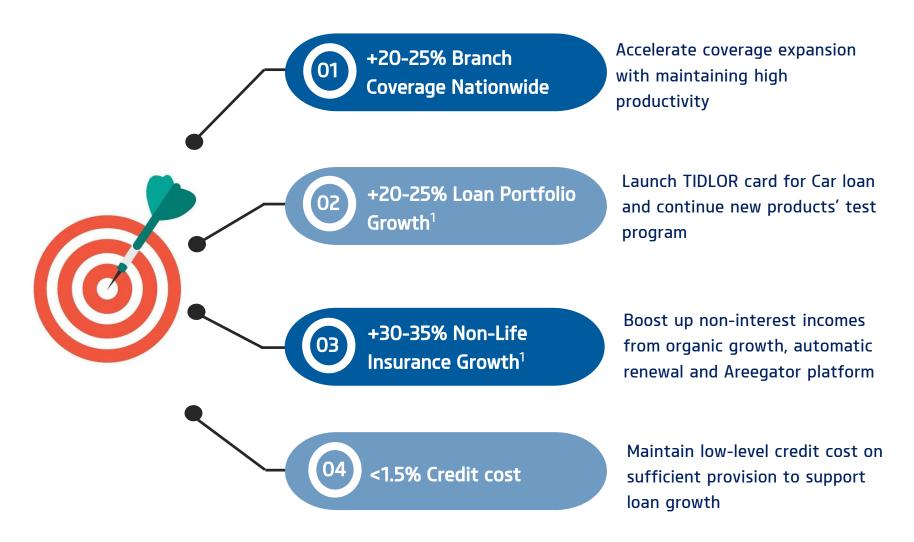
Continue positive
top-line
performance
momentum with
exploring for
inorganic growth

Maintain our
leadership in the
vehicle title loan
market through
network expansion
and innovation in risk
and technology

Continue to strengthen our insurance brokerage platform and aspire to be one of the leading insurance brokers in Thailand Continue to increase our productivity through core strategy of digital transformation



2022 Outlook : Ongoing Business and Return Growth on Controllable Asset Quality



Note:

1. In case of no lockdown situation







Evolution of Money #Ķu TIDLOR

Section 3:

Q&A



